December 5, 2014

Re: USC Village Project  
3375 S. Hoover Street  
Los Angeles, California 90007

Qualified and certified Small Business Enterprise (SBE), Minority Business Enterprise (MBE), Women Business Enterprise (WBE), Disabled Veteran Business Enterprise and local businesses and union subcontractors interested in providing services for the USC Village construction project are encouraged to contact the following prime subcontractors:

Union Trades that have been Awarded to date:

**Demolition / Abatement**
Company Name: US Demolition  
Contact Name: Duane Pate  
Phone Number: 714-695-9026

**Electrical (Pre-Construction)**
Company Name: Morrow-Meadows  
Contact Name: Michael Fink  
Phone Number: 909-598-7700

**HVAC (Pre-Construction)**
Company Name: Western Air Limbach  
Contact Name: George Scholten, Contract Manager  
Phone Number: 714-653-7510

**Plumbing (Pre-Construction)**
Company Name: Pan Pacific Mechanical  
Contact Name: Ryan Cavanaugh, Pre-Con Manager  
Phone Number: 949-474-9170
Qualified and certified Small Business Enterprise (SBE), Minority Business Enterprise (MBE), Women Business Enterprise (WBE), Disabled Veteran Business Enterprise and local businesses interested in providing services for the USC Village construction project for the following trades are encouraged to submit their statement of qualifications and relevant marketing materials to Hathaway Dinwiddie Construction Company. Interested union subcontractors are requested to complete the Subcontractor Prequalification forms. Prequalification forms may be obtained by contacting:

https://hdcco.sharefile.com/d/s17284a879bd40eba

Continuity of Work Agreement Requirements
This project will comply with the project Continuity of Work Agreement dated September 16, 2014.

This would require all Trade Contractors to meet the following requirements
- Sign Letter of Assent to agree to comply with the terms and conditions of the Continuity of Work Agreement.
- If not already a union Trade Contractor, become party to the current applicable Master Labor Agreement(s) with the Union(s) representing the employees of the Trade Contractor.

Small/Minority/Women/Disabled Veteran S/M/W/DVBE) Participation
USC has established that goals for contracts and subcontracts awarded during construction of the USC Village be awarded as follows:

<table>
<thead>
<tr>
<th>Category</th>
<th>Percentage</th>
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<tbody>
<tr>
<td>Small Businesses (SBE)</td>
<td>25%</td>
</tr>
<tr>
<td>Minority Businesses (MBE)</td>
<td>20%</td>
</tr>
<tr>
<td>Women Businesses (WBE)</td>
<td>5%</td>
</tr>
<tr>
<td>Disabled Veteran Businesses (DVBE)</td>
<td>3%</td>
</tr>
</tbody>
</table>

These percentages shall be based upon the aggregate sum of all contracts to be awarded.

All S/M/W/DVBE subcontractors and suppliers desiring to be counted towards the established goals MUST have verifiable certification from at least one of the following agencies:
- State of California
- City of Los Angeles
- WBEC – West
- Southern California Minority Business Development Council
For additional information regarding resources available to certified firms seeking assistance in bonding, financing and insurance; and to submit your firm's prequalification form and Invitation to Bid response documents, please contact Pam Penn at pamela.penn@pdaconsultinggroup.com.

Hathaway Dinwiddie is committed to and encourages the participation of S/M/W/DVBE firms on the USC Village project.